

FIRST



14 Bunker Mentality

Even with bombs falling, it's business as usual in Israel. Americans should look and learn, because five years after 9/11, U.S. companies are still unprepared.

BY NELSON D. SCHWARTZ

15 The View From Beirut Israeli bombs have destroyed recent progress in Lebanon. BY MITCHELL PROTHERO ...

16 Getting the Most Out of a Mobile Phone A new data-retrieval tool for the police. BY EVA BARKEMAN ...

16 Low Cost, High Hopes Why is Malaysia Airlines turning its domestic routes over to Tony Fernandes's Air Asia? BY T.S. SAKRAN ...

18 Executive Search The race is on to find a new NFL boss. BY MATTHEW BOYLE

... **18 Norway to Wal-Mart:** We Don't Want Your Shares

Norway is getting picky about where it invests its pension-fund billions. BY VIVIANNE WALT ...

19 Question Authority CEO Klaus Kleinfeld is remaking Siemens.



16 Fernandes

DISPATCHES

22 Losing Altitude

Delays, redesigns, and a management shakeup have sent Airbus into a tailspin. Can it pull out of trouble? BY NELSON D. SCHWARTZ



22 Airbus A380

24 Congo Capitalism In the world's most difficult place to do business, an Indian entrepreneur has built an empire of soap. BY ANJAN SUNDARAM

28 Condom Kingdom How rubber-growing Thailand became the No. 1 exporter of prophylactics. BY SHERIDAN PRASSO

31 Making Connections Biofuels, online romance, and Chinese valuations: At FORTUNE's 2006 Brainstorm, the ideas just kept coming. BY DAVID KIRKPATRICK

COLUMNISTS

34 Global Economy Misreading missiles: In Asia, the real risks are not always the perceived risks. BY IAN BREMMER

80 While You Were Out BY STANLEY BING

INVESTING

71 Too Big for Its Own Good? American Funds has overtaken Vanguard and Fidelity. But its longtime steady performers are showing signs of strain. BY DAVID STIRES

73 The NAM/FORTUNE Business Index

BUSINESS LIFE

75 Twelve for the Road Don't forget the tech when you make your summer trek. Our gadget guru picks a carload of the best new travel gear, from a lightweight laptop to iPod accessories.

BY PETER H. LEWIS



75 solar-power pack

10 Letters 12 Index 20 Picture This

FORTUNE.COM

FORTUNE has joined forces with **cnmmoney.com** to offer one of the largest business and finance sites on the web. Here's a taste of what's online.

WAL-MART: WEB EXTRAS

- The retailer is big on fair-trade products and reducing waste. Is it doing enough? Visit FORTUNE Talkback and join the debate.
- Alaska's fishermen need help—can Wal-Mart really throw them a lifeline?
- The inside story of Wal-Mart's love for organic cotton.



Alaskan salmon for Wal-Mart

Plugged In

- **FREELoadERS OR PROFITeERS?** Parsing the Net-neutrality debate. BY STEPHANIE N. MEHTA
- **DETROIT BLUES** What the next ten years hold for the Big Three automakers. BY ALEX TAYLOR III

Ask Annie

FORTUNE's Anne Fisher offers savvy advice every week on navigating the workplace.

- **GET** your company to send you abroad; it can change your life.
- **HOW** to hire passionate employees.
- **FIND** your dream town, then a dream job to go with it.